

## APPENDIX G – HRA SUBJECTIVE INDICATIVE BUDGET 2020-21

	2019-20 Revised budget	Budget pressures and commitments	Income generation	Efficiency savings and improved use of resources	2020-21 Indicative budget
	£000	£000	£000	£000	£000
Employees	36,702	848	-	(120)	37,430
Operational running costs	33,282	498	-	(378)	33,402
Estate cleaning and grounds maintenance	16,598	581	-	-	17,179
Repairs and maintenance	43,771	8,275	-	(4,000)	48,046
Contributions to investment programme, great estates and major projects	26,145	1,895	-	-	28,040
Corporate support costs	11,110	-	-	-	11,110
Depreciation	53,000	-	-	-	53,000
Financing costs	33,555	-	-	-	33,555
Tenant management organisations (TMOs)	6,833	68	-	-	6,901
<b>HRA Expenditure</b>	<b>260,996</b>	<b>12,165</b>	<b>0</b>	<b>(4,498)</b>	<b>268,663</b>
Dwelling rents	(188,111)	-	(4,857)	(400)	(193,368)
Non-dwelling rents	(5,625)	-	(170)	-	(5,795)
Heating and hot water charges	(8,838)	-	-	-	(8,838)
Tenant service charges	(14,899)	-	(346)	-	(15,245)
Homeowners - major works	(10,000)	-	(1,000)	-	(11,000)
Homeowners - service charges	(19,835)	-	-	-	(19,835)
Interest on balances	(551)	-	(149)	-	(700)
Commercial property rents	(7,575)	-	(700)	-	(8,275)
Fees and charges	(2,362)	-	(45)	-	(2,407)
Recharges	(3,200)	-	-	-	(3,200)
<b>HRA Income</b>	<b>(260,996)</b>	<b>0</b>	<b>(7,267)</b>	<b>(400)</b>	<b>(268,663)</b>
<b>HRA Total</b>	<b>0</b>	<b>12,165</b>	<b>(7,267)</b>	<b>(4,898)</b>	<b>0</b>